## Case Study

## Strategic Recruitment Partnership with Executive Integrity and MOL



# MOL

MOL, (Mitsui O.S.K Lines) is a renowned and innovative company in the global shipping industry, with a focus on sustainable operations. MOL needed a strategic recruitment partnership to address their unique hiring challenge; to match their ambitious growth goals and provide new value for stakeholders. With a planned expansion of their LNG fleet into Singapore, MOL partnered with Executive Integrity to find a qualified candidate for the crucial role of commercial manager.

#### **MOL's Hiring Challenges**

MOL faced distinct hiring challenges that threatened their ambitious expansion, with a portion of their LNG fleet hopefully moving from London to Singapore. Tapping into and managing commercial operations in the Singapore market was understandably a huge investment by the company and they needed a talented professional with vast amounts of LNG experience to not only oversee this transition but maintain it.

Despite their best efforts, MOL struggled to find an ideal candidate with the precise profile and qualifying experience they needed. They also faced the difficulty of potentially relocating a single candidate to Singapore to fill this vital role.

MOL attempted to source candidates through external agencies, however, they still yielded insufficient profiles that didn't meet their requirements or expectations for the project.

The hiring manager, Sumit Sharma, recognised the value of a wellconnected partner in the recruitment process. Therefore, MOL turned to Executive Integrity as the chosen partner due to demonstrated industry expertise and the ability to identify hard-to-acquire candidates with specific skills and experience.

#### A strategic approach to global recruitment

After a discovery call with MOL, Executive Integrity assessed the specific requirements and demands of the role. During these conversations, we sought a comprehensive knowledge of MOL's mission, vision and values to source a long-term hire to fit within their company culture. Additionally, we analysed the expectancies required by the successful candidate in the role.

Paired with Executive Integrity's Shipping industry expertise and experience, we formulated a clear picture of the perfect candidate. It was clear MOL required a professional with extensive commercial management experience with LNG fleets. This candidate profiling would serve as the foundation of his targeted search in the next phase.

#### **The Hiring Manager**



Sumit Sharma

Head of Asset Management/General Manager

MOL

Sumit leads & delivers LNG shipping JV projects right from the Tendering Stage, through to getting the asset in the water & operational. His expertise is paramount in managing assets worth over 2 billion USD, and representing MOL in the SGMF technical committee since 2019.

Year founded	Industry
1884	Shipping and Logistics
Entity	Headcount

#### **Challenge Summary**

After struggling to source the right candidates with external agencies, MOL partnered with Executive Integrity to find a talented individual with vast LNG experience to oversee their crucial Singapore expansion.

### **Solution Summary**

Executive Integrity overcame MOLS's recruitment challenges by deploying a highly targeted search. This included deep market mapping with a comprehensive knowledge of MOL's mission. After first looking within Singapore, Executive Integrity looked to its vast industry network for referrals on talent. finding the successful candidate in Norway.

Nina Molina Kjeholt's expertise in LNG chartering and her management skills are playing a crucial role in driving MOL's new projects and collaborations, including a recent partnership with a major energy company.

#### Industry experts with integrity - true recruitment partnership

At first, Executive Integrity looked specifically for talent in Singapore but didn't find the right fit for MOL's unique project requirements. Focused on finding only the most suitable and long-term candidates, we redirected efforts within our considerable industry network, market-mapping key players in LNG shipping and reaching out for referrals on talent.

Executive Integrity successfully identified an outstanding candidate, selling them on MOL's mission, vision and values. This candidate possessed the exact LNG experience that MOL struggled to find, as well as the unique motivation and personality to fit within the company culture. Understanding the importance of a positive candidate experience, Executive Integrity guided them from initial screening right on to final interviews, keeping them informed every step of the way. This included regular follow-ups, interview preparation and bespoke offer consultation and management.

Executive Integrity, who had nurtured a professional and trusting relationship with MOL, secured them their ideal candidate in Norway. We found a talent who not only possessed the required credentials and experience but someone willing and eager to relocate to Singapore. In this unique instance, Executive Integrity's expertise allowed MOL to skip the traditional step of reviewing shortlists, saving valuable time and reducing commercial downtime. This efficiency and tailored approach reduced anxieties surrounding their expansion project and the time they had already exhausted using other external agencies.

#### **Candidate Spotlight**

The collaboration between MOL and Executive Integrity yielded exceptional results. The successful candidate, Nina Molina Kjeholt, now manages the commercial department at MOL and is currently spearheading the development of the newly established division in Singapore. She brought a wealth of experience that MOL was searching for, having worked for a major LNG FSRU Operator.

Nina's presence in the business has significantly impacted MOL's growth trajectory. Her expertise in LNG chartering and her management skills are playing a crucial role in driving MOL's new projects and collaborations, including a recent partnership with a major energy company. Nina is leading the team responsible for overseeing the commercial terms and chartering of six vessels in Singapore, fulfilling the project aims whilst showcasing her leadership abilities and industry insight.



#### Nina Molina Kjeholt Commercial Manager | MOL

Nina is a dedicated maritime industry professional, who brings a decades worth of experience at Höegh LNG, where she recently excelled as an Asset Manager, overseeing critical assets. Before this, she served as an Assisting Commercial Manager for 2 years, contributing significantly to commercial operations.

Nina entered the LNG sector as a Vetting & Compatibility Coordinator and Operator, gaining countless foundational knowledge and experience. Nina's expertise extends to prestigious academic achievements, with a Master's in International Business and a Bachelor's in Shipping and Logistics. Nina is sure to be a valuable asset to MOL and their long-term ambitions.

